

Strategy for Moving Forward with CalOMS March 2004

AOD Outcome Data for California

The Department of Alcohol and Drug Programs (ADP) and the counties must continue to move forward with development of the California Outcomes Measurement System (CalOMS) and the collection and reporting of AOD outcome data in California. Our State has a critical need for AOD outcome data over and above any federal requirements.

- ADP's vision is "Healthy individuals and communities free of alcohol and other drug problems" and that "Californians understand that alcoholism and drug addiction are chronic conditions that can be successfully prevented and treated." To facilitate realization of the vision, ADP and the counties have a critical need to initiate the collection and reporting of meaningful outcome data. ADP has established a strategic plan that identifies the programs and initiatives needed to achieve the vision.
- The strategic plans for ADP and the counties call on both entities to begin development of an outcome monitoring system.
 - Goal 8 of ADP's strategic plan is to "Implement a statewide treatment and prevention outcomes measurement system that provides information for administering and improving prevention and treatment programs".
 - CADPAAC's strategic plan identifies the need to "...research an outcome based system for program management and service delivery."
- AOD outcome data will enable ADP and the field to satisfy our clients' needs more effectively, identify best practices of AOD service providers, continuously improve the delivery of AOD services, and demonstrate the value and effectiveness of AOD services to stakeholders. Collection and reporting of AOD outcome data will ensure that current funding levels are continued and possibly improved.
- The collection of AOD outcome data will document the positive affect AOD prevention and treatment programs have on the lives of individuals and their communities. Treatment data should be collected to document improvement in individual client functioning in seven specific life areas: alcohol abuse; drug abuse; legal issues; employment status; family and social relationships; medical needs and psychiatric needs. Prevention data should document individual and community health and safety in six domains: individual/peer, family, school, community, environment, and substance abuse.
- The Governor has placed an emphasis on the collection of performance data. Decisions regarding the future of agencies may depend on their ability to provide performance data. Recently, the Health and Human Services Agency (HHSA) asked ADP to identify the most critical outcomes for our work and the measures used to assess performance. Without outcome data, ADP was unable to fulfill this request from HHSA and other similar requests from the Legislature.
- Because of the importance of performance data, the Department of Finance and the Legislature are closely monitoring ADP's progress on the CalOMS project. It is critical that ADP and the counties continue to make meaningful progress on CalOMS to retain the confidence of these control agencies in this important project and our ability to implement it. ADP and the counties need to establish a revised timeline for CalOMS implementation that does not deviate too far from the approved schedule.

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For these reasons, it is critical that California move forward with implementation of its own outcomes data system and establish a timeline for accomplishing this.

Federal Performance Partnership Grant (PPG) Requirements

The federal government has recently updated ADP on their PPG requirements. The federal deadline for the start of PPG data collection has been revised. The federal government has retracted the mandatory requirement to begin PPG data collection by October 2004. They ask the states to begin submission of the PPG data on a voluntary basis in preparation for mandatory submission immediately following this implementation period. Mandatory data collection is currently estimated to begin in October 2006.

While the federal requirement has been adjusted, California needs to press on with the implementation of its own AOD outcome data collection process.

The Outcome Monitoring Program (OMP) Implementation Workgroup

To refine the specific requirements of CalOMS, the Director of ADP, Kathy Jett, has formed the OMP Implementation Workgroup. This workgroup consists of representatives of the counties, AOD prevention and treatment service providers, the AOD research community, and ADP. The OMP Implementation Workgroup will play a pivotal role in moving California towards the ongoing collection and reporting of AOD outcomes data.

- The members of the OMP Implementation Workgroup will work collaboratively to define the processes, practices, methods and timeline for developing and deploying the CalOMS system. The workgroup will make recommendations for the collection of outcomes data and make decisions on adjustments to the CalOMS scope and requirements.
- The workgroup will work with the field to develop a plan and schedule for the implementation of CalOMS data collection in the field. The Field Readiness Assessment Report will be valuable input to this implementation planning process by identifying critical need areas in the field.
- ADP will work with CADPAAC to identify any funds that can be directed to help the counties resolve some of the field readiness issues associated with CalOMS implementation. The workgroup will prioritize the best uses of these funds to facilitate field readiness.
- The OMP Implementation Workgroup will communicate the updated CalOMS vision, goals and plans with the field and obtain their commitment to implement the proposed collection of outcomes data for CalOMS.

Impact on ADP's CalOMS Project

Based on the recommendations of the workgroup and final decisions regarding CalOMS requirements, ADP will make adjustments to the project's documentation and move forward with the procurement of a systems development contractor to build its portion of CalOMS.

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- Based on the changes to the CalOMS scope, requirements and timeline, ADP will make adjustments to the project scope, plan, schedule, requirements specification and solicitation document related to its portion of the CalOMS system.
- Using the CalOMS solicitation document, ADP will conduct a procurement process to select a systems development contractor to build its portion of the CalOMS system.
- Based on the above changes and the proposal from the development contractor, ADP will prepare and submit a Special Project Report to the Department of Finance to update them and obtain approval to move forward with the project.

Prevention and Treatment CalOMS Timelines

ADP proposes the following timetables for moving forward with the CalOMS project.

Treatment Timeline

Activity	Who	Start	Complete
Develop recommendations on CalOMS scope and requirements	OMP Implementation Workgroup *	Jan 21, 2004	Apr 30, 2004
Develop plan and schedule for field implementation of CalOMS	OMP Implementation Workgroup *	May 1, 2004	May 31, 2004
Make final decisions on CalOMS scope, requirements and timeline	OMP Implementation Workgroup *	Jun 1, 2004	Jun 30, 2004
Communicate updated CalOMS goals, scope and plans to field and obtain field commitment	OMP Implementation Workgroup *	Jun 1, 2004	Jun 30, 2004
Update ADP's CalOMS project plan and schedule	ADP	Jul 1, 2004	Jul 31, 2004
Update Requirements Specification and Solicitation Document for ADP's CalOMS system	ADP	Jul 1, 2004	Jul 31, 2004
Distribute Solicitation Document for ADP's CalOMS system	ADP	Aug 1, 2004	Aug 1, 2004
Receive proposals and select a contractor to develop ADP's CalOMS system	ADP	Aug 1, 2004	Sep 30, 2004
Prepare and submit Special Project Report to Department of Finance	ADP	Oct 1, 2004	Oct 31, 2004

* The OMP Implementation Workgroup consists of representatives of the field and ADP who work together to perform these tasks.

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Prevention Timeline

Activity	Start Date	Completion Date	Expected Outcome
Prepare for and schedule individual interviews with Prevention Implementation Methodology Subgroup	Mar 17, 2004	Mar 26, 2004	<i>Individual interviews set-up with each Subgroup member.</i>
Conduct individual interviews with Prevention Subgroup members	Mar 29, 2004	Apr 16, 2004	<i>Individual input collected from each member regarding vision, goals & objectives, data needs, system needs, & constraints for prevention outcomes measurement.</i>
Consolidate input and prepare for Prevention Subgroup working session	Apr 19, 2004	Apr 28, 2004	<i>Input from Subgroup members consolidated and in-person meeting materials prepared.</i>
Conduct in-person Prevention Subgroup working session	Apr 29, 2004	Apr 29, 2004	<i>Subgroup members understand individual and shared views regarding prevention outcomes measurement. Action items assigned.</i>
Facilitate/conduct action items	Apr 30, 2004	May 17, 2004	<i>Action items completed.</i>
Conduct final Prevention Subgroup working session	May 18, 2004	May 18, 2004	<i>Subgroup members agree to common vision, goals & objectives, and data needs for prevention outcomes measurement.</i>
Document/distribute final Prevention Subgroup working session results and obtain approval	May 19, 2004	May 28, 2004	<i>Approved Subgroup working session results deliverable.</i>
Distribute final Prevention Subgroup working session results to full OMP Implementation Workgroup	May 31, 2004	May 31, 2004	<i>Approved Subgroup working session results distributed to full OMP Implementation Workgroup.</i>